

# **Berrien Springs Community Library**

11-8000

**Financial Report** 

March 31, 2004

# Michigan Deptartment of Treasury 496 (2-04) Auditing Procedures Report

Local Governme	nt Type				Local Governme				Count	ty Trien	
City L	_ Town:	ship L	Village Opinion	Other Date	Berrien Sp		mmunity Libra ntant Report Submitted		Dei	rien	
3/31/04			9/22/0			10/21/04					
accordance v	with the	Stater	nents of	the Govern	mental Accou	unting Star	t and rendered a ndards Board (G. gan by the Michig	ASB) and the Jan Departme	ne <i>Uniform</i> ent of Treas	Reporting Sury.	Format for
We affirm that									00125	2004	
1. We have	compli	ed with	the <i>Bullet</i>	in for the Au	idits of Local U	Jnits of Go	vernment in Michi	1			
2. We are o	ertified	public a	iccountan	ts registered	d to practice in	Michigan.		LOCA	L AUDIT & F	INANCE DI	<u>v.</u> ]
We further af comments ar				responses h	ave been disc	closed in th	e financial statem	nents, includi	ng the note	s, or in the	report of
You must che	ck the a	applicat	le box for	each item b	pelow.						
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We have en	closed	the foll	owing:					Enclosed	To B Forwar		Not Required
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Single Audit	Single Audit Reports (ASLGU).					<b>V</b>					
Certified Public		•		, CPA's							
Street Address						W. er .	City St. Joseph		State MI	ZIP 49085	
Accountant Sig	nature MA	la	Elli	e, Cr	PA				Date 10/21/0	4	

# Berrien Springs Community Library

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Independent Auditors' Report

Library Board Berrien Springs Community Library Berrien Springs, Michigan

We have audited the accompanying basic financial statements of the Berrien Springs Community Library as of March 31, 2004 and for the year then ended, as listed in the table of contents. These financial statements are the responsibility of the library's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosure in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the basic financial statements referred to above present fairly, in all material respects, the financial position of the Berrien Springs Community Library as of March 31, 2004 and the changes in financial position for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The required supplemental information listed in the financial section of the table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements of the Berrien Springs Community Library. This information has been subjected to the procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

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Independent Auditors' Report (continued)

The management discussion and analysis included in the financial section of the table of contents is presented for the purpose of additional analysis and is not a required part of the basic financial statements of the Berrien Springs Community Library. We did not examine this data and, accordingly, do not express an opinion thereon.

As discussed in Note 1, the Library adopted Governmental Accounting Standards Board Statement Number 34 during the current year. As a result, these financial statements present entirely new financial information. Governmental activities report information by individually significant fund, as well as in total on the full accrual basis of accounting.

Bendel Elie & Associates, PLC
RENDEL ELIE & ASSOCIATES, PLC

CERTIFIED PUBLIC ACCOUNTANTS

September 22, 2004

#### **Using this Annual Report**

This annual report consists of three parts – management's discussion and analysis (this section), the basic financial statements, and required supplementary information. The basic financial statements include information that presents two different views of the Library:

- The first column of the financial statements includes information on the Library's General Fund under the modified accrual method. These *Fund Financial Statements* focus on current financial resources and provide a more detailed view about the accountability of the Library's sources and uses of funds.
- The adjustment column of the financial statements represents adjustments necessary to convert the fund financial statements to the government-wide financial statements under the full-accrual method.
- The government-wide financial statement columns provide both long-term and short-term information about the Library's overall financial status. The statement of net assets and the statement of activities provide information about the activities of the Library as a whole and present a longer-term view of the Library's finances. These statements tell how these services were financed in the short term as well as what remains for future spending.

The financial statements also include *notes* that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of *required supplementary information* that further explains and supports the information in the financial statements.

# **Condensed Financial Information**

The table below compares key financial information in a condensed format in thousands of dollars:

	<u>2004</u>
Current assets Capital assets	\$ 152.8 
Total assets	1,644.3
Current liabilities	17.2
Net assets: Invested in capital assets Restricted Unrestricted Total net assets	1,491.5 11.3 124.3 \$1,627.1
Revenue: Property taxes Other	166.9 129.9
Total revenue	296.8
Expenses – library services	290.9
Changes in net assets	<u>\$ 5.9</u>

#### The Library as a Whole

- The Library's net assets increased by \$5,864 this year compared to a decrease of \$19,447 in the prior year. The primary reason for the increase is an increase in penal fines received. The decrease in the year ended 2003 was primarily due to the capital outlay of \$53,187.
- The Library's primary source of revenue is from property taxes, which represents 57% of total revenue as compared to 60% in the prior year.
- Salaries and fringe benefits continue to be a significant expense of the Library, representing 51% of the Library's total expenses. An increase in salaries contributed to an increase of \$14,719 in salary and fringe benefit expenses over the prior year.
- The Library's circulation numbers continue to increase, a record circulation was reached in 2003. The total circulation for 2003 was 124,544, which was 9,346 more items than the previous record, which was set in 2002.

#### The Library's Fund

Our analysis of the Library's major fund is included on page 6 and 7 in the first column of the statement. The fund column provides detailed information about the most significant fund, the General Fund. The Library Board has the ability to create separate funds to help manage money for specific purposes, and to maintain accountability for certain activities, such as special property tax millages. The Library's major fund consists solely of the General Fund.

The fund balance of the General Fund increased during the current year by \$29,233. The increase was in line with the final amended budget.

#### **Library Budgetary Highlights**

Over the course of the year, the Library Board amended the budget to take into account events that occurred during the year. The most significant amendments occurred in library books and materials, and capital outlay.

The increase in the budgeted amounts for library books and materials was the result of expansion in the book and audio/video collection due to increased circulation.

The increase in the budgeted amounts for capital outlays was the result of acquiring new signage for the Library.

### Capital Assets and Debt Administration

At the end of the fiscal year, the Library had \$1.68 million invested in land, building, furniture and equipment, and books and materials. The library added \$64,882 in capital assets consisting of \$18,552 of equipment and \$46,330 in new collection items including new books, audio/visual materials, and enhancement of the music collection.

No debt was issued during the fiscal year.

# Berrien Springs Community Library Governmental Fund Balance Sheet / Statement of Net Assets March 31, 2004

Assets Cash Investments Prepaid expenses	N	neral Fund Modified crual Basis 88,225 62,994 1,556	Adjustments \$ -	Statement of Net Assets  \$ 88,225 62,994 1,556
Fixed assets, net Total assets	\$	152,775	1,491,578 \$ 1,491,578	1,491,578 1,644,353
Total assets	<u>—</u>	132,773	Ψ 1,491,370	1,011,000
Liabilities				
Accounts payable Salaries and benefits payable Compensated absences: Expected to be paid within one year	\$	3,366 6,480	\$ - - 6,864	\$ 3,366 6,480 6,864
Expected to be paid after one year		-	514	514
Total liabilities		9,846	7,378	17,224
Fund Balance/Net Assets				
Fund balance - restricted		11,265	(11,265)	-
Fund balance - unrestricted		131,664	(131,664)	
Total fund balance		142,929	(142,929)	
Total liabilities and fund balance	<u>\$</u>	152,775		
Net assets:				
Invested in capital assets			1,491,578	1,491,578
Restricted			11,265	11,265
Unrestricted			124,286	124,286
Total net assets			<u>\$ 1,627,129</u>	<u>\$ 1,627,129</u>

# Berrien Springs Community Library Statement of Governmental Revenue, Expenditures, and Changes in Fund Balance / Statement of Activities Year Ended March 31, 2004

	Gen	neral Fund			
	N	Modified		St	atement of
	Acc	crual Basis	Adjustments		Activities
Revenues:					
Property taxes	\$	166,904	\$ -	\$	166,904
State grants		5,568	-		5,568
Penal fines		100,572	-		100,572
Fees and book fines		13,726	-		13,726
Interest and dividends		3,626	-		3,626
Contributions and donations		6,444			6,444
Total revenue		296,840	-		296,840
Expenditures:					
Salaries and fringe benefits		131,261	7,378		138,639
Capital outlay		18,553	(18,553)		-
Library books and materials		46,330	(46,330)		-
Repairs and maintenance		23,066	-		23,066
Utilities		14,394	-		14,394
Professional services and dues		10,300	-		10,300
Office and library supplies		4,115	-		4,115
Insurance and bonds		5,823	-		5,823
Electronic services		4,997	-		4,997
Repairs and maintenance supplies		2,911	-		2,911
Depreciation			80,874		80,874
Miscellaneous		3,495	-		3,495
Communications		2,729			2,729
Total expenditures		267,974	23,369		291,343
Revenue over Expenditures		28,866	(23,369)		5,497
Other Revenue					
Increase in market value of stock		367			367
Total other revenue		367			367
Excess of Revenue over Expenditures /					
Change in Net Assets		29,233	(23,369)		5,864
Fund Balance/Net Assets - beginning of year		113,696	1,507,569		1,621,265
Fund Balance/Net Assets - end of year	\$	142,929	\$ 1,484,200	\$	1,627,129

#### **Summary of Significant Accounting Policies**

The accounting policies of the Berrien Springs Community Library conform to accounting principles generally accepted in the United States of America as applicable to governmental units. The following is a summary of the significant accounting policies:

In June 1999, the GASB issued Statement No. 34, Basic Financial Statements – and Management's Discussion an Analysis – for State and Local Governments. Certain of the significant changes in the Statement include the following:

- A Management's Discussion and Analysis (MD&A) section providing an analysis of the Library's overall financial position and results of operations.
- Financial statements prepared using full accrual accounting for all of the Library's activities.
- A change in the fund financial statements to focus on the major funds.

These and other changes are reflected in the accompanying financial statements, including notes to the financial statements.

#### **Reporting Entity**

Berrien Springs Community Library is a Class III public library. The Library serves a population of more than 9,843 patrons from the Village of Berrien Springs, and the Township of Oronoko.

The Library is defined as a governmental unit under criteria set forth by AICPA'S <u>Audits of State and Local Governmental Units</u> (ASLGU). These criteria include; a Board of Trustees consisting of representative members appointed or elected from the governmental units served and, the power to enact and enforce a tax levy.

The accompanying general purpose financial statements have been prepared in accordance with criteria established by the Governmental Accounting Standards Board for determining the various governmental organizations to be included in the reporting entity. Based on the significance of any operational or financial relationships with the Library, there are no component units to be included in these financial statements.

# **Summary of Significant Accounting Policies (continued)**

# Measurement Focus, Basis of Accounting and Financial Statement Presentation

The Library's basic financial statements include both government-wide (reporting the Library as a whole) and fund financial statements (reporting the Library's major funds).

#### **Government-wide Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) are reported using the economic resource measurement focus and the accrual basis of accounting. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The statement of net assets includes and recognizes all long-term assets and receivables as well as long-term debt and obligations. The Library's net assets are reported in three parts – invested in capital assets; restricted net assets; and unrestricted net assets.

The statement of activities demonstrates the degree to which the direct expense of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenue includes (1) charges to library patrons who purchase, use or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meet the operational or capital requirements of a particular function or segment. Taxes and other items are not properly included among program revenues, and are reported instead as general revenue.

As a general rule, the effect of inter-fund activity has been eliminated from the government-wide financial statements.

# **Summary of Significant Accounting Policies (continued)**

# Measurement Focus, Basis of Accounting and Financial Statement Presentation (continued)

#### **Fund Financial Statements**

Governmental fund financial statements are reported using the current financial resource measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Library considers revenue to be available if they are collected within ninety days of the end of the current fiscal period. Expenditures generally are recorded when a liability if incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, penal fines, and fees associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when the Library receives cash.

The Library reports the following major governmental funds:

The General Fund is the Library's primary operating fund. It accounts for all financial resources of the Library, except those required to be accounted for in another fund.

#### **Financial Statement Amounts**

Bank Deposits and Investments – The Library has defined cash and cash equivalents to include cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

Receivables and Payables – Property taxes are levied on December 1<sup>st</sup> based on the taxable valuation of the property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on March 1<sup>st</sup> of the following year, at which time penalties and interest are assessed. The Library receives an advance from

# **Summary of Significant Accounting Policies (continued)**

the Berrien County Revolving Fund for delinquent property taxes. The County collects the delinquent property taxes on behalf of the Library.

Capital Assets – Capital assets are defined by the Library as assets with an initial cost of more than \$500 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost. Donated assets are reported at estimated fair market value at the date of donation. Additions, improvements, and other capital outlays that significantly extend the useful life of an asset are capitalized. Other costs incurred for repairs and maintenance are expensed as incurred. Depreciation on all assets is provided on the straight-line basis over the following estimated useful lives:

Buildings	20-50 years
Furniture and equipment	5-10 years
Improvements	10-20 years
Library books and materials	3-10 years

Compensated Absences (Vacation and Sick Leave) – It is the library's policy to permit employees to accumulate earned but unused sick and vacation pay benefits. There is no liability for unpaid accumulated sick leave since the Library's policy states it will not pay any unused sick leave amounts when employees separate from service with the Library.

Long-term Obligations – In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities statement of net assets.

**Fund Equity** – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designation of fund balance represents tentative management plans that are subjective to changes.

### **Summary of Significant Accounting Policies (continued)**

**Risk Management -** The Library is exposed to various risks of loss related to property loss, torts, errors and omissions, employee injuries (workers' compensation), as well as medical benefits provided to employees. The Library has purchased commercial insurance for employee health, property, liability and workers' compensation.

**Property Taxes** - The electors of the Library district, the Berrien Springs Community Library serves, approved a .9953 millage on the taxable property in the district, expiring December of 2006. The Oronoko Township collects and remits the tax revenues to the Library as collected.

#### **Budget Information**

The annual budget is prepared by the Library Director and adopted by the Library Board; subsequent amendments are approved by the Library Board. Unexpended appropriations lapse at year-end; encumbrances are not included as expenditures. During the current year, the budget was amended in a legally permissible manner.

The budget has been prepared in accordance with accounting principles generally accepted in the United States of America.

The budget statement (combined statement of revenue, expenditures and changes in fund balances – budget and actual – general fund types) is presented on the same basis of accounting used in preparing the adopted budget.

The budget has been adopted on a line item basis; expenditures at this level in excess of amounts budgeted is a violation of Michigan law. A comparison of the actual results of operations of the General Fund budget, as adopted by the Library Board, is available at the library for inspection.

#### **Cash and Investments**

State statutes authorize the Library to deposit and invest in the accounts of Federally insured banks, credit unions, and savings and loan associations; bonds, securities and other direct obligations of the United States, or any agency or instrumentality of the United States; United States government or Federal agency obligation repurchase agreements; bankers' acceptance of United States banks; commercial paper rated by two standard rating agencies within the two highest classifications, which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated investment grade; and mutual funds composed of investments vehicles legal for direct investment by local units of government in Michigan. The Library is in accordance with statutory authority. The Library has designated a local bank for the deposit of its funds. Its cash and cash equivalents consist of various interest bearing savings accounts, checking accounts and certificates of deposit.

The Library's investments include 38 shares of American Electric Power corporate stock donated to the Library. Investments are carried at market value, as quoted on major stock exchanges. At March 31, 2004, the carrying value of the stock was \$1,223. Realized and unrealized gains or losses on investments are determined by comparison of cost at acquisition to market value on the balance sheet date.

The Library held the following investments as of March 31, 2004:

		Cost		Quoted Market <u>Value</u>	Appr	ealized eciation eciation)
Certificate of deposit Corporate stock	\$	50,000 857	\$	50,506 1,223	\$	506 366
Savings		11,265	_	11,265		<del>-</del>
Total	<u>\$</u>	62,122	<u>\$</u>	62,994	<u>\$</u>	872

#### **Fixed Assets**

A summary of changes in general fixed assets:

	]	Beginning						End
		of year						of year
		<u>Balance</u>		Additions	De	eletions		<b>Balance</b>
Land	\$	48,000	\$	-	\$	-	\$	48,000
Building		1,277,071		-		-		1,277, 071
Building improvement		47,318						47,318
Furniture and equipment		103,469		18,552				122,021
Book collection	_	139,416	_	46,330		<u> </u>	_	185,746
Total		1,615,274		64,882		-		1,680,156
Accumulated depreciation		(107,704)	_	(80,874)			_	(188,578)
Net book value	\$_	1,507,570	\$_	(15,992)	\$	<u> </u>	<u>\$</u>	1,491,578

#### Leased Building Under Capital Lease

The Library has elected to capitalize its long-term lease agreement. The Library and the Oronoko Charter Township executed an agreement for the construction and lease of the library building on May 9<sup>th</sup>, 1989. The Township borrowed a portion of the sum of money necessary to pay the cost and expenses of constructing, furnishing, and equipping the library building, and issued general obligation bonds for this purpose. The site upon which the project was constructed was held by the Library. The Library conveyed and transferred to the Township, title to the parcel of land for use by the Township solely as a site for the project. The Township has agreed to levy taxes on all taxable properties located within the corporate boundaries of the Township for sufficient moneys to meet both the principal and interest requirements on the bonds. The Library provides liability insurance to the extent necessary to protect the Township and the Library against loss on account of damage or injury to persons or property.

The lease contract shall terminate upon the final payment of all principal and interest on the bonds. When the bonds have been retired, the Township will convey the building back to the Library without consideration, by quitclaim deed. The bonds are scheduled to mature on May 1, 2008, at which time the ownership of the land and building will transfer to the District Library.

#### **Book Collection**

The circulating library book collection and materials is capitalized. Accessions are accounted for in the year acquired. The Library follows a policy of periodically removing books that are in poor condition, not in demand, and/or no longer current. The net increase to the circulating collection during the year ended March 31, 2004 was 4,620 units. The estimated replacement value of the circulating collection at March 31, 2004, was \$1,281,425.

#### **Contingent Liabilities**

**Tax revenue -** The Library has received advances from the Berrien County Tax Revolving Fund for delinquent taxes assessed on real property. If those taxes prove to be uncollectible, the Library will be responsible for repayment. Taxes advanced by the county, during the fiscal year ending March 31, 2004 were \$9,094.

**Unemployment taxes -** The Library has elected to reimburse the Michigan Employment Security Agency for any unemployment benefits paid to former employees.

# Reconciliation of Fund Financial Statements to Government-wide Financial Statements

Total fund balance and the net change in fund balance of the Library's governmental fund differs from net assets and changes in net assets of the governmental activities reported in the statement of net assets and statement of activities. This difference primarily results from the long-term economic focus of the statement of net assets and statement of activities versus the current financial resources focus of the governmental fund balance sheet and statement of revenue, expenditures, and change in fund balance. The following are reconciliations of fund balance to net assets and the net change in fund balance to the net change in net assets:

<b>Total Fund Balance – Modified Accrual Basis</b>	\$	142,929
Differences in the statement of net assets:		
Capital assets are not financial resources, and are not reported in the funds	1	,491,578
Compensated absences are included as a liability		(7,378)
Net Assets of General Fund - Full Accrual Basis	<u>\$ 1</u> ,	627,129

# Reconciliation of Fund Financial Statements to Government-wide Financial Statements (Continued)

Net Change in Fund Balances - Modified Accrual Basis	\$	29,233
Differences in the statement of net assets:		
Capital outlays are reported as expenditures in the statement of revenue, expenditures, and changes in fund balance; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation:		
Library books and materials		46,330
Capital outlay		18,553
Depreciation		(80,874)
Increase in the accrual for long-term compensated absences reported as an expenditure in the statement		
of activities, but not in the fund statements	_	(7,378)

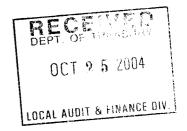
Change in Net Assets of General Fund – Full Accrual Basis <u>\$ 5,864</u>

# Berrien Springs Community Library Required Supplementary Information Budgetary Comparison Schedule General Fund Year Ended March 31, 2004

• • . •

Revenues:  Property taxes State grants Penal fines Fees and book fines Interest and dividends Contributions and donations	Originally Adopted Budget  \$ 165,700 7,200 75,000 8,500 1,000	5,568 100,572 13,726 3,231	Actual Balances  \$ 166,904	Over (Under) \$ - - - 395
Total revenue	257,400	<u>4,143</u> 294,144	<u>6,444</u> 296,840	2,301 2,696
Expenditures:  Salaries and fringe benefits Capital outlay Library books and materials Repairs and maintenance Utilities Professional services and dues Office and library supplies Insurance and bonds	132,811 9,300 40,000 20,000 14,600 10,000 6,300 6,200	135,586 16,802 45,485 23,114 14,118 10,300 7,121 5,996	131,261 18,553 46,330 23,066 14,394 10,300 4,115 5,823	(4,325) 1,751 845 (48) 276 - (3,006) (173)
Electronic services Repairs and maintenance supplies Miscellaneous Communications	5,500 3,700 5,989 3,000	5,430 2,950 4,063 2,740	4,997 2,911 3,495 2,729	(433) (39) (568) (11)
Total expenditures	<u>257,400</u>	273,705	267,974	(5,731)
Revenue over Expenditures	=	20,439	28,866	8,427
Other Revenue Increase in market value of stock Total other revenue			367 367	367 367
Excess of Revenue over Expenditures / Change in Net Assets		20,439	29,233	8,794
Fund Balance/Net Assets - beginning of year  Fund Balance/Net Assets - end of year	<u>113,696</u> \$ 113,696	113,696 \$ 134,135 \$	113,696 142,929 \$	8,794

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Berrien Springs Community Library Berrien Springs, Michigan

#### Report of Comments and Recommendations

In planning and performing our audit of the financial statements of the Berrien Springs Community Library, for the year ended March 31, 2004, we considered its internal control structure in order to determine the auditing procedures for the purpose of expressing an opinion on the internal control structure. However, we noted certain matters involving the internal control structure and its operation that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Berrien Springs Community Library's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

Our consideration of the internal control structure was for the limited purpose described in the preceding paragraph and would not necessarily disclose all matters that might be reportable conditions. In addition, because of inherent limitations in any control structure, errors or irregularities may occur and not be detected by such control structure.

We offer the following comments for your consideration:

<u>Accounting</u> – The Library uses spreadsheets for financial reports, while using Quickbooks for its general ledger. We recommend the full use of Quickbooks and its features, including its reports. Quickbooks can be a useful tool by providing the library with monthly financial statements, budget to actual reports and more.

<u>Electronic File Backup</u> – Currently, the Bookkeeper backs up Quickbooks files at least twice monthly and stores the back-ups at his off-sight location. While this is a good practice, keeping a working copy and a backup disk at the library location could further enhance the procedure.

<u>Endowment</u> – We encourage the Board to continue with its long-term goals including its commitment to increase endowments and memorials.

1010 Main Street St. Joseph, MI 49085 (269) 983-1069 (269) 983-3606 fax We wish to express our appreciation for the friendliness and cooperation extended to us during this audit.

Sincerely,

RENDEL ELIE & ASSOCIATES, PLC CERTIFIED PUBLIC ACCOUNTANTS

September 22, 2004